# **BellSouth**

**Business Continuity & Disaster Recovery** 



## >> Natural vs. Man-Made Disasters

## **Natural Disasters**

- We know where it will hit
- There is planning time
- We have evacuation time
- We can set-up emergency centers

## **Man-Made Disasters**

- Little to no warning
- No planning time
- Wide variety of potential incidents
- Can occur anywhere
- Can be malicious attacks





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# >> BellSouth Emergency Management

- Preparation
- Monitoring
- Restoration



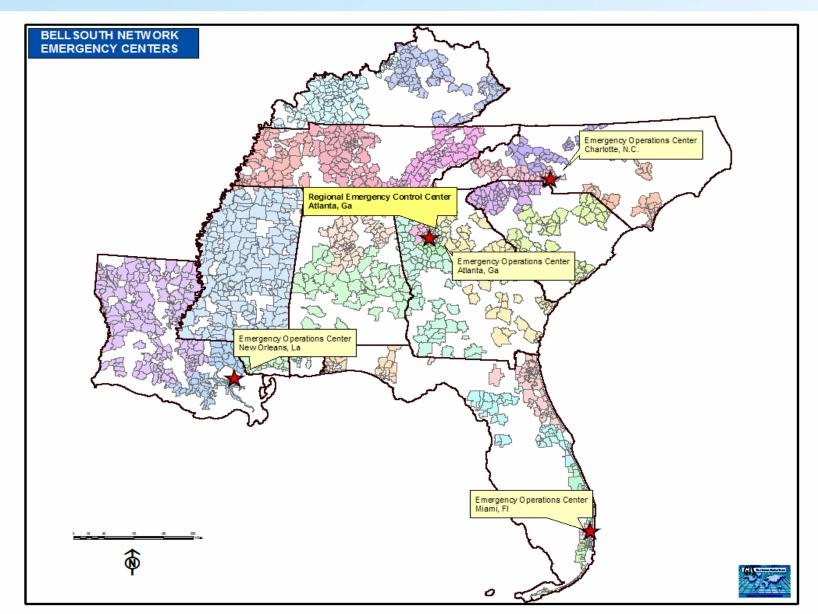
# >> BellSouth Emergency Management

- Preparation
  - Securing Assets
  - Pre-positioning Restoration Resources
- Monitoring
  - Monitoring Central Offices & Equipment Alarms
  - Monitoring & Restoring Network Traffic
- Restoration
  - Our Network
  - Our People





## **BellSouth Emergency Operations Centers**





# >> Emergency Preparation

- Activation of BellSouth's Regional Emergency Control Center (RECC)
- Activation of BellSouth's State(s) Operations Centers (EOC)
- Stage Regional Generator Pool
- Fuel All Equipment
- Test Central Office Emergency Generators
- Position Resources
- Sandbag Necessary Locations
- IT Operations at Full Readiness and Extended Operations Schedule



# >> Supply Chain Pre-provisioning

- Cable and wire
  - 188 reels of fiber and copper cable
- General materials
  - 758 types of telecommunications materials
  - Closures
  - Terminal blocks
  - Cable straps and ties
  - Strand for aerial cable replacement
  - Batteries
- Tools
  - Pruners, screw drivers, drills
  - Insect repellent, sunscreen



# >> ECC Functional Players

- Corporate Real Estate
- Network Logistics
- Generator Support
- OSP Engineering Support
- Manpower
- Capacity Management
- Transmission Engineering
- Radio Team
- Central Office Support
- I&M Support
- Network IT Systems Support
- IT Systems Support
- Network Reliability Center
- Network Management Center
- Work Management Centers

- Access Customer Centers
- CLEC Centers
- 911 Centers
- Residential Repair Centers
- Business Repair Centers
- Federal Emergency Management
- Corporate Security
- National Security
- Public Relations
- Human Resources
- Operator Services
- Business Continuity
- Mapping
- Risk Management



# BellSouth Emergency Critical Interfaces

- Power Companies
- Wireless Service Providers
- Government Communications
  - Homeland Security / FEMA
  - State Government
  - County City
- Suppliers / Vendors
- Customer / Media Communications

- Hqtrs ECC

- State EMD

- Turf ECC

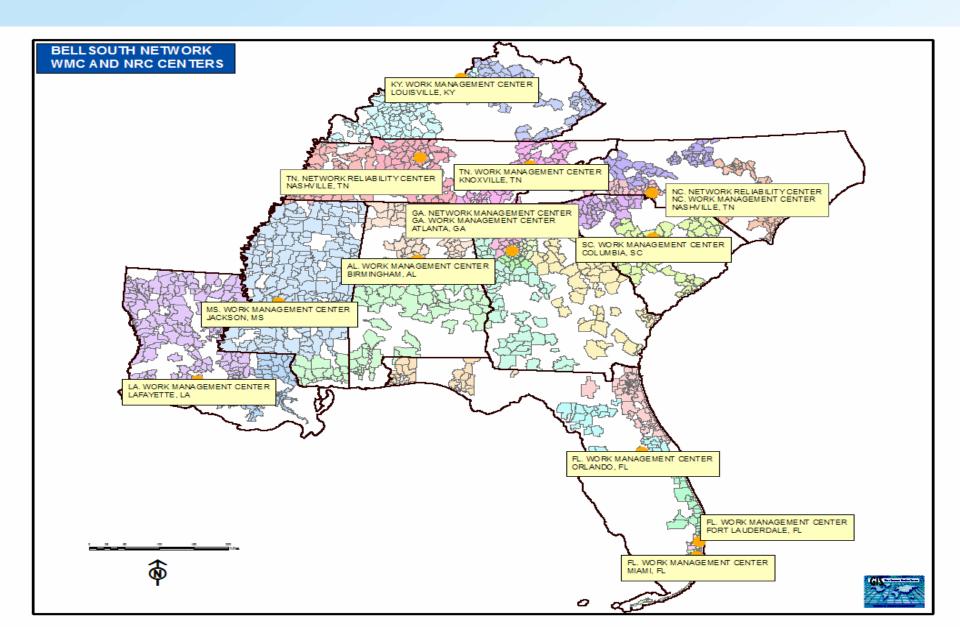
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# **Monitoring the Network**

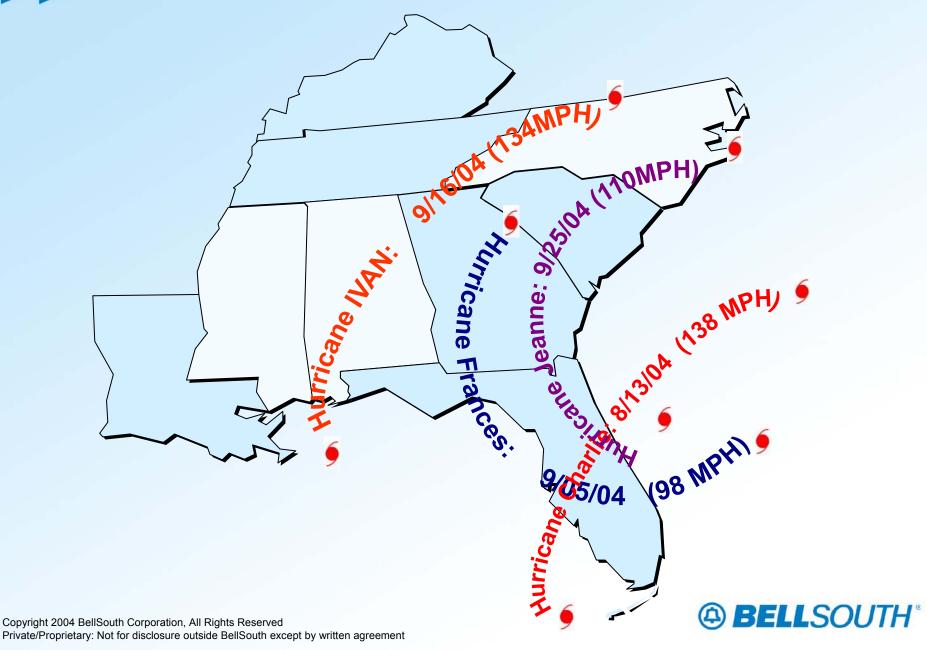




## >> Monitoring - BellSouth Network Management



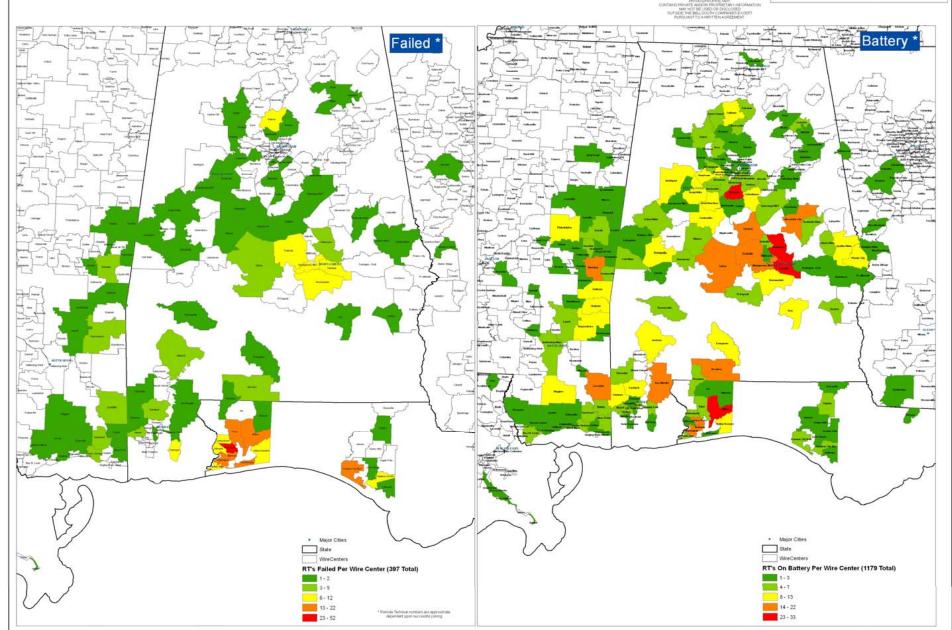
## >> 2004: THE YEAR OF THE HURRICANE



#### HURRICANE IVAN NRC STORM REPORT DESS STATUS 09/16/04 3:00 PM







# >> BellSouth Emergency Management

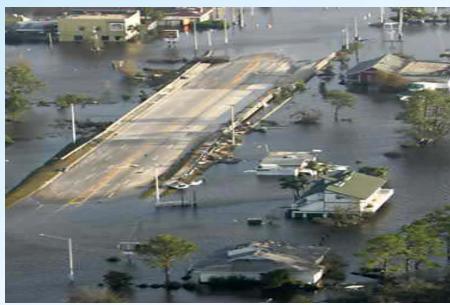
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# >>

# **Restoration – Our Network**











# >> Restoration – Our Network











# >> Restoration – Logistics & Materials

#### Equipment Shipped

- 20,100 Electronic Equipment Plug-Ins
- 11 Million Feet of Aerial Service Wire
- 520 Truckloads of Network Equipment

#### Generators Deployed

- 1100 Generators deployed multiple times
- Total of 400 Truckloads of generators moved

#### Ice and Water

- 120,000 bags of Ice
- 15 Truckloads of Water

#### Fuel Distributed

- 680,000 gallons of diesel fuel for generators and vehicles
- 230,000 lbs of propane for generators
- 460,000 gallons of unleaded gas for vehicles
- 20 Refueling Tankers, 3 re-supply Tankers





# >> Storm Impact

	Total Cable Spans	Total Damaged Poles	Damaged Drops
Charley	1,294	301	2,364
Frances	5,403	1,837	21,912
Ivan	9,625	3,150	24,435
Jeanne	3,062	1,068	18,638
TOTAL	19,384	6,356	67,349



# >> Restoration – Manpower

- FL Internal Moves to FL Restoration Sites 338
- Out of State Loans to FL 502
- FL Retiree Hires for Restoration 181
- Other Telco Loans (SBC)
   120
- Outside Contractors
   216



## >> BellSouth

- Our Network Held Up Remarkably Considering the Circumstances
- No Office Failures
- Critical Service Links Maintained
- Our Employees Responded to the

Challenge

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# SABER "Service Assurance Brigade for Emergency Response"







# >> Development of SABER

### 9/11/2001 – the World changes

- BellSouth Business Continuity Planning (BCP) revised to address new hazards
- Corporate processes developed and implemented to respond to suspicious substances following the anthrax scare

#### Mid Year 2002

- Hazmat program developed and integrated into the Business Continuity Plans
- Identified the need for an internal hazmat response team

## Through Mid Year 2003

- Team members solicited, interviewed, and selected
- SABER Team initiated September 2003



## SABER Telecom Skills

- Network
  - Knowledge of outside plant, CO plant switch, CO plant power
  - Customer premise equipment
- Technology Community
  - Data Center Ops/Transport
  - Server and resource room maintenance
- Corporate Real Estate
  - Building systems operations mechanical, electrical, etc.
- HazMat/Safety
  - Use of various types of HazMat PPE (Personal Protective Equipment)
  - Hazardous materials management
  - BellSouth safety training, CPR and First Aid



# SABER Training

- Training program
  - complies with OSHA requirements for hazmat operations
  - exceeds hazmat industry standards
  - complies with BellSouth health & safety policies
- Completed over 27 training courses in the areas of:
  - Hazardous Materials Management, Incident Command Systems (ICS), Weapons of Mass Destruction (WMD), Emergency Response Management, BellSouth Safety Training, CPR and First Aid
- Recently named as 1<sup>st</sup> private sector entity to be authorized to train at the United States Department of Homeland Security's only federally chartered WMD training center.



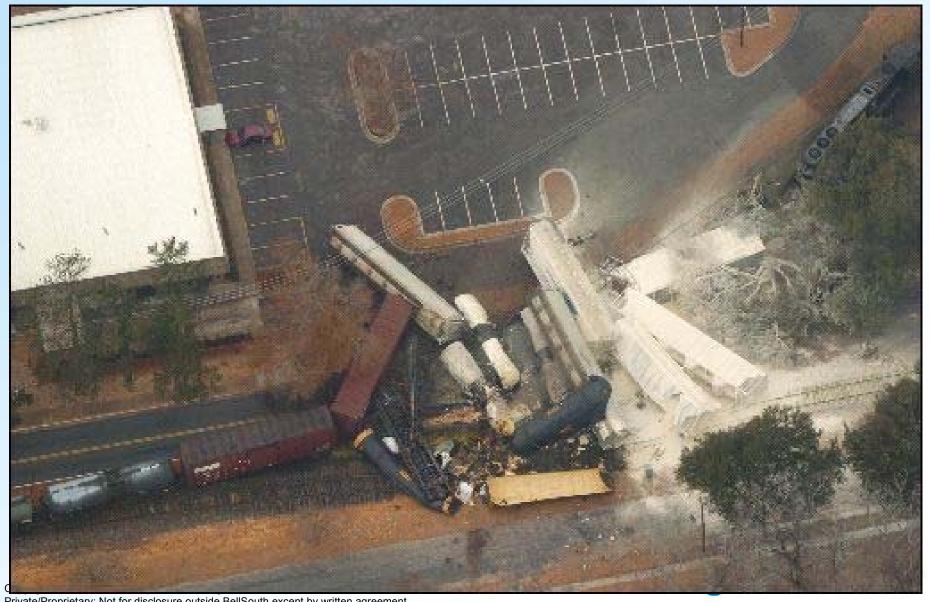
## >> SABER Services

- SABER will enter contaminated environments to maintain business critical systems.
- These systems may be located in data centers, central offices, outside plant equipment, or customer premise.
- SABER is capable of using all levels of personal protective equipment required in contaminated environments.
- SABER's extensive hazmat equipment inventory includes hazmat response trailers, satellite communication equipment, hazmat suits and gear, air monitoring, decontamination devices, and rescue devices.





# >> First SABER Incident Response



Private/Proprietary: Not for disclosure outside BellSouth except by written agreement





















# >> Incident Response

- SABER Tasks Completed Over 11-Day Period
  - Inspection and maintenance of central office switch, engine, batteries, electrical and mechanical equipment
  - Inspection & maintenance of outside plant
    - Manholes, cross boxes, SLC sites, aerial cable, pedestals, etc.
  - Decontamination of company vehicles
  - Testing and venting of manholes
  - Complete emergency service orders for CO
  - Prepare employees for entry back into impacted area



# >> The "Spirit of Service" Continues







